## PICKMERE PARISH COUNCIL – Agenda Item 7.0 – 6<sup>th</sup> June 2023

## **FINANCIAL RISK ASSESSMENT 2023**

| SUBJECT             | RISK(S) IDENTIFIED  | Level of<br>risk<br>H/M/L* | MANAGEMENT/CONTROL OF RISK  | REVIEW/ASSESS/REVISE   |
|---------------------|---|----------------------------|---|--|
| Business continuity | Risk of Council not being able to continue its business due to an unexpected or tragic circumstance, or continued absence of councillor quorum. | М                          | In the event of the Clerk being indisposed, the Chair (or other nominated member) may perform the necessary duties. If required, Chalc would provide advice and possibly assistance. In an extreme, the principal authority may take responsibility.  | Existing procedure adequate.<br>Review when necessary.   |
|                     | Loss of paper/electronic records  | М                          | Financial accounts held on independent server and backed up frequently by software provider. Other files and records kept at Clerk's home and in metal cabinets at Village Hall. Electronic files held on Microsoft OneDrive. Approved minutes and background reports published on website. | Existing procedure adequate.   |
| Income              | Adequacy of precept for Council to carry out its statutory duties   | М                          | Annual budget process leads to demand for precept amount.  Monthly accounts against budget presented to Council at each meeting   | Existing procedure adequate  |
|                     | Precept requirements not submitted to CEC by deadline   | М                          | Council minute contains Council resolution; Chair able to follow up with CEC if necessary   | Existing procedure adequate  |
|                     | Precept amount not received from CEC  | М                          | RFO to confirm receipt and included in monthly financial report.  | Existing procedure adequate  |
|                     | Loss of Village Hall rental income  | М                          | Monthly monitoring against agreed budget  | Existing procedure adequate  |
|                     | Insufficient control of hire income   | M                          | Issue sequentially numbered invoices for all Village Hall hire  | Potential systems to be investigated   |
| Financial records   | Inadequate records  | L                          | Financial Regulations (approved Jan 2020) specify requirements of Council. Scribe accounting system requires and presents adequate information.   | Existing procedure adequate. Review Financial Regs from time to time.                            |
|                     | Financial irregularities  | M                          | Regular financial reports presented to Council. All cheques or other payments to be authorised in accordance with Financial Regulations. Two signatories required for each cheque or payment; signatory cannot sign cheque payable to him/herself.  | Existing procedure adequate. Review bank signatories when change of Councillor or circumstances. |
| Bank and banking    | Inadequate checks   | М                          | Bank reconciliations prepared monthly and countersigned by Chair.   | Existing procedure adequate.   |
|                     | Misuse of funds   | L                          | Ensure at all times 4 councillors can act as bank signatories for payments etc and 2 signatories required to authorise payments   | Establish such a system  |
|                     | Bank errors   | L                          | RFO reconciles all bank statements against council records monthly  | Existing procedure adequate  |

<sup>\*</sup> Risk level based on likelihood against potential impact https://d.docs.live.net/185ad9adb84abc59/AA PARISH COUNCIL/COUNCIL AND PLANNING CTTEE MEETINGS/COUNCIL MEETINGS/PARISH COUNCIL AGENDAS/2023-24/230606/7.0 Appx - Financial Risk Assessment 230606.docx

|   | Imposition of bank charges                             | L | RFO checks adequate bank funds prior to issuing cheques/payments, and challenges charges where errors made by bank  | Existing procedure adequate   |
|---|--|---|---|---|
| Cash                                    | Loss through theft or dishonesty                       | L | No petty cash held. Cash handling rare. Any cash received immediately banked.   | Existing procedure adequate   |
| Reserves                                | Adequacy   | Н | Considered at Budget setting; monitored by RFO throughout year  | Existing procedure adequate   |
| Reserves – earmarked                    | Adequacy   | Н | Considered at Budget setting; monitored by RFO throughout year  | Existing procedure adequate   |
| Reporting and auditing                  | Information communication                              | L | Monthly accounts presented to Council at all ordinary meetings, including performance against budgets.  | Existing procedure adequate   |
|   | Compliance   | Н | Independent internal auditor appointed. Annual reports detailing compliance with audit regulations presented to Council.  | Existing procedure adequate   |
|   | Transparency Code (where relevant)                     | М | Financial information – monthly accounts and payment lists - published on Council website   | Existing procedure adequate   |
| Direct costs and overhead expenses      | Goods not supplied but billed                          | L | Procurement undertaken in accordance with Financial Regs. RFO follows up on all orders.   | Existing procedure adequate   |
|   | Invoice incorrectly calculated or recorded             | L | RFO checks all invoices against orders prior to payment   | Existing procedure adequate   |
|   | Cheque payable incorrect (excessive or to wrong party) | L | Signatories initial cheque stub and voucher to confirm accuracy   | Existing procedure adequate   |
| Salaries, pensions and associated costs | Salary paid incorrectly                                | L | Salary paid by standing order and checked against approved figure   | Existing procedure adequate   |
|   | Wrong deduction of NI and Tax                          | L | Payments verified to date by PAYE consultant  | Existing procedure adequate   |
|   | Unpaid NI and Tax contributions to HMRC                | L | Payments by standing order and checked against approved figures   | Existing procedure adequate   |
| Employees                               | Loss of Clerk  | L | Hours, health, stress, training, long term sick, early departure – risk monitored and managed as appropriate  | Existing procedure adequate   |
|   | Fraud by employee                                      | М | Risk incorporated in Insurance cover. Other financial checks as described above   | Existing procedure adequate   |
|   | Actions taken by staff                                 | Н | Relevant training, resources and access to professional advice made available to Clerk  | Existing procedure adequate   |
| VAT                                     | VAT analysis   | L | Accounting software provides continuous monitoring  | Existing procedure adequate   |
|   | VAT claims   | М | VAT reclaim at least on quarterly basis   | Existing procedure adequate   |
| Legal powers                            | Illegal activity or payments                           | М | All activity and payments within powers of Parish Council to be resolved and minuted at Council meetings. Relevant procedures established in Standing Orders and Financial Regulations. | Existing procedure adequate.<br>Standing Orders and Fin Regs<br>reviewed January 2020 |
| Risk of legal action                    | Accidents on council property                          | М | H+S Risk Assessment in operation. Covered by insurance policy   | Existing procedure adequate.  |

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|                        | Slander etc | L | Communications on behalf of Council concentrated through Clerk and Chairperson – relevant training etc made available. Covered by insurance policy | Existing procedure adequate                       |
|------------------------|-------------|---|--|---|
| PROCUREMENT            |             |   |  |   |
| Risk of Supplier Fraud |             | L | Introduce controls to minimise risks   | Seek advice from CHALC as to appropriate measures |
| Audit trail            |             | M | Establishment of system to permit audit trail of contract procurement processes  | Investigate and implement appropriate system      |

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